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If you are in any doubt as to any aspect of this circular or as to the action to be taken, you should consult your licensed securities dealer or other registered dealer in securities, bank manager, solicitor, professional accountant or other professional adviser.

If you have sold or transferred all your shares in **Lion Rock Group Limited**, you should at once hand this circular and the accompanying form of proxy to the purchaser or transferee or to the bank, licensed securities dealer or other agent through whom the sale or the transfer was effected for transmission to the purchaser or transferee.

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**PROPOSED GENERAL MANDATES
TO ISSUE SHARES AND REPURCHASE SHARES;
RE-ELECTION OF RETIRING DIRECTORS; AND
NOTICE OF ANNUAL GENERAL MEETING**

A notice dated 24 April 2026 convening the annual general meeting of Lion Rock Group Limited to be held at 25th Floor, NEO, 123 Hoi Bun Road, Kwun Tong, Kowloon, Hong Kong, on Tuesday, 19 May 2026 at 3:00 p.m. is set out on pages 13 to 17 of this circular. Whether or not you intend to attend such meeting, please complete and return the enclosed form of proxy in accordance with the instructions printed thereon and return it to the branch share registrar of the Company in Hong Kong, Computershare Hong Kong Investor Services Limited at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong as soon as possible and in any event not later than 3:00 p.m. on Sunday, 17 May 2026. Completion and return of the form of proxy will not preclude shareholders from attending and voting at the meeting or any adjourned meeting if they so wish.

There will be NO distribution of gifts or service of refreshment at the annual general meeting.

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DEFINITIONS

In this circular, unless the context otherwise requires, the following expressions have the following meanings:

“AGM”	the annual general meeting of the Company to be held at 25th Floor, NEO, 123 Hoi Bun Road, Kwun Tong, Kowloon, Hong Kong on Tuesday, 19 May 2026 at 3:00 p.m.
“AGM Notice”	the notice dated 24 April 2026 convening the AGM as set out on pages 13 to 17 of this circular
“Board”	the board of Directors
“Bye-laws”	the Bye-laws of the Company
“close associate(s)”	has the same meaning ascribed thereto in the Listing Rules
“Company”	Lion Rock Group Limited, a company incorporated in Bermuda with limited liability and the Shares of which are listed on the Stock Exchange (stock code: 1127)
“controlling shareholder(s)”	has the same meaning ascribed thereto in the Listing Rules
“Director(s)”	director(s) of the Company
“Group”	the Company and its subsidiaries
“HK\$”	Hong Kong dollars, the lawful currency of Hong Kong
“Hong Kong”	the Hong Kong Special Administrative Region of the People’s Republic of China
“Latest Practicable Date”	14 April 2026 being the latest practicable date prior to the printing of this circular for ascertaining certain information referred to in this circular
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange
“Nomination Committee”	the nomination committee of the Company
“Resolution(s)”	the proposed resolution(s) as referred to in the AGM Notice
“SFO”	the Securities and Futures Ordinance, Chapter 571 of the Laws of Hong Kong
“Share(s)”	ordinary share(s) of HK\$0.01 each in the capital of the Company
“Share Issue Mandate”	a general mandate proposed to be granted to the Directors to exercise the powers of the Company to allot, issue and deal with Shares during the relevant period as set out in Resolution No. 4

DEFINITIONS

“Share Registrar”	Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17/F, Hopewell Centre, 183 Queen’s Road East, Wan Chai, Hong Kong
“Share Repurchase Mandate”	a general mandate proposed to be granted to the Directors to exercise the powers of the Company to repurchase Shares during the relevant period as set out in Resolution No. 5
“Shareholder(s)”	Shareholder(s) of the Company
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“substantial shareholder(s)”	has the same meaning ascribed thereto in the Listing Rules
“Takeovers Code”	the Hong Kong Code on Takeovers and Mergers
“%”	per cent.

LETTER FROM THE BOARD



LION ROCK GROUP LIMITED

獅子山集團有限公司*

(Incorporated in Bermuda with limited liability)

(Stock code: 1127)

Executive Directors:

Lau Chuk Kin (*Chairman*)

Wong Sai Yeung, Colin

Non-Executive Directors:

Li Hoi, David

Guo Junsheng

Wan Siu Kau

Independent Non-Executive Directors:

Lee Hau Leung

Ho Tai Wai, David

Ng Siu On

Ng Cheuk Hei, Shirley

Registered office:

Clarendon House

2 Church Street

Hamilton HM 11

Bermuda

Principal place of business

in Hong Kong:

Level 11 East Wing

NEO, 123 Hoi Bun Road

Kwun Tong

Kowloon

Hong Kong

24 April 2026

**For identification only*

To the Shareholders

Dear Sir and Madam,

**PROPOSED GENERAL MANDATES
TO ISSUE SHARES AND REPURCHASE SHARES;
RE-ELECTION OF RETIRING DIRECTORS; AND
NOTICE OF ANNUAL GENERAL MEETING**

1. INTRODUCTION

The purpose of this document is to provide Shareholders with details regarding renewal of the general mandates to allot, issue and deal with the Shares and to repurchase the Shares and re-election of retiring directors to be dealt with at the AGM.

LETTER FROM THE BOARD

2. GENERAL MANDATES TO ISSUE AND REPURCHASE SHARES

Under the Listing Rules, the general unconditional mandates granted on 16 May 2025 will lapse at the conclusion of the coming AGM, unless renewed at the AGM. Resolutions Nos. 4 and 5 will be proposed at the AGM to renew these mandates.

Resolutions set out as Resolutions no. 4 and 5 in the AGM Notice will be proposed at the AGM to grant to Directors general mandates:

- (i) to allot, issue and deal with Shares whose aggregate nominal amount does not exceed:
 - (a) in the case of an allotment and issue of Shares for cash (other than an allotment and issue of Shares pursuant to a rights issue), 5% of the aggregate nominal amount of the Shares in issue as at the date of passing such resolution; and
 - (b) in the case of an allotment and issue of Shares other than for cash, 20% of the aggregate nominal amount of the Shares in issue as at the date of passing such resolution (less the aggregate nominal amount of Shares (if any) issued pursuant to the general mandate granted pursuant to sub-paragraph (a) above),

provided that, in any event, no Shares shall be allotted and issued pursuant to this general mandate if the relevant price represents a discount of 5% or more to the Benchmarked Price (as defined below) of the Shares; and

- (ii) to repurchase Shares whose aggregate nominal amount does not exceed 10% of the aggregate nominal amount of the Shares in issue as at the date of passing such resolution.

For the avoidance of doubt, the aggregate nominal amount of Shares may be allotted and issued or agreed conditionally or unconditionally to be allotted or issued pursuant to the Share Issue Mandate shall not exceed 20% of the aggregate nominal amount of the Share in issue as at the date of approving such mandate. As at the Latest Practicable Date, the issued share capital of the Company comprised 770,000,000 Shares. On the basis that no further Shares are issued and no Shares are to be repurchased by the Company prior to the date of passing such resolution, the maximum number of the Shares to be issued pursuant to this general mandate shall be 154,000,000 Shares.

For the purposes of the Share Issue Mandate, the “Benchmarked Price” shall be a price which is the higher of:

- (i) the closing price of the Shares as stated in the Stock Exchange’s daily quotations sheet on the date of signing of the agreement to which the transaction relates; and
- (ii) the average closing price of the Shares as stated in the Stock Exchange’s daily quotations sheet in the five trading days immediately prior to the earlier of:
 - (a) the date of signing of the agreement to which the allotment and issue of Shares relate; or
 - (b) the date on which the relevant allotment and issue of Shares are announced; or
 - (c) the date on which the price of the relevant Shares to be allotted and issued is fixed.

LETTER FROM THE BOARD

The Share Repurchase Mandate would continue in force until the conclusion of the next annual general meeting of the Company or the expiration of the period within which the next annual general meeting of the Company is required by the Bye-laws or the Companies Act 1981 of Bermuda or any other applicable law of Bermuda to be held or until the Share Repurchase Mandate is revoked or varied by an ordinary resolution of the Shareholders in general meeting, whichever is the earliest.

An explanatory statement to provide the Shareholders with information reasonably necessary to enable them to make an informed decision on whether to vote for or against the resolutions concerning the Share Repurchase Mandate is set out in Appendix I to this circular.

The Directors have no present intention to repurchase any Shares pursuant to the Share Repurchase Mandate.

3. RE-ELECTION OF RETIRING DIRECTORS

In accordance with No. 83(2) and No. 84 of the Bye-laws, Mr. Wong Sai Yeung, Colin, Mr. Wan Siu Kau, Mr. Ho Tai Wai, David and Ms Ng Cheuk Hei, Shirley will retire at the forthcoming AGM and being eligible, offer themselves for re-election.

The Nomination Committee has reviewed the structure and composition of the Board, the qualifications, skills, knowledge and experience, time commitment and contributions of the retiring Directors, having regard to the nomination policy and the board diversity policy of the Company.

The Nomination Committee is of the view that the retiring Directors who offer themselves for re-election have extensive experience in different fields and professions that are relevant to the Company's business. In addition, their respective educational background, experience and knowledge allow them to provide valuable and relevant insights and contribute to the diversity of the Board. The Nomination Committee also reviewed and assessed the annual confirmation of independence of Mr. Ho Tai Wai, David and Ms. Ng Cheuk Hei, Shirley based on the independence criteria as set out in Rule 3.13 of the Listing Rules and was of the view that they remained independent. Mr. Ho and Ms. Ng have provided valuable contributions to the Company and demonstrated their ability to exercise independent judgment and provide a balanced and objective view in relation to the Company's affairs. Their extensive experience are relevant to the Company's business and has enabled them to provide valuable and diverse views, as well as relevant insights to the Board and contribute to the diversity of the Board. Accordingly, the Nomination Committee has recommended them to the Board for re-election and the Board has endorsed the recommendations of the Nomination Committee and recommended Mr. Wong, Mr. Wan, Mr. Ho and Ms. Ng to stand for re-election at the AGM.

Brief biographical details of the retiring directors who are proposed to be re-elected at the AGM are set out in Appendix II to this circular.

4. RESPONSIBILITY STATEMENT

This circular, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the Listing Rules as may be amended, modified or supplemented from time to time for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief, (a) the information contained in this circular is accurate and complete in all material respects and not misleading or deceptive; and (b) there are no other matters the omission of which would make any statement in this circular misleading.

LETTER FROM THE BOARD

5. ANNUAL GENERAL MEETING

Set out on pages 13 to 17 of this circular is the AGM Notice convening the AGM at which, inter alia, Resolutions will be proposed to approve the Share Issue Mandate, the Share Repurchase Mandate and the re-election of retiring Directors.

A form of proxy for the use at the AGM is enclosed with this circular. Whether or not you intend to attend such meeting, please complete and return the enclosed form of proxy in accordance with the instructions printed thereon and return it to the branch share registrar of the Company in Hong Kong, Computershare Hong Kong Investor Services Limited at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong as soon as possible and in any event not later than 3:00p.m. on Sunday, 17 May 2026. Completion and return of the form of proxy will not preclude Shareholders from attending and voting at the AGM if they so wish.

6. CLOSURE OF REGISTER OF MEMBERS AND RECORD DATE

Shareholders whose names appear on the Company's register of members on Tuesday, 19 May 2026 will be eligible to attend and vote at the AGM. The register of members and transfer books of the Company will be closed from Thursday, 14 May 2026 to Tuesday, 19 May 2026 (both days inclusive) during which period no transfer of Shares will be registered. In order to qualify for attending and voting at the AGM, all transfer forms accompanied by the relevant share certificates must be lodged for registration with the Company's branch share register and transfer office in Hong Kong, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong not later than 4:30p.m. on Wednesday, 13 May 2026.

7. LISTING RULES REQUIREMENT

According to Rule 13.39(4) of the Listing Rules, any vote of shareholders at a general meeting must be taken by poll except where the chairman, in good faith, decides to allow a resolution which relates purely to a procedural or administrative matter to be voted on by a show of hands.

8. RECOMMENDATION

The Board is of the opinion that the proposals referred to above are in the interests of the Company and its Shareholders and therefore recommend you to vote in favour of the relevant resolutions to be proposed at the AGM.

Yours faithfully,
By Order of the Board
Lion Rock Group Limited
Lau Chuk Kin
Chairman

This explanatory statement relates to the ordinary resolution proposed to be passed at the AGM for the grant of a general mandate to the Board to repurchase Shares of the Company through Stock Exchange. It contains all the information required by the Listing Rules to be given to the Shareholders to enable them to make an informed decision on whether to vote for or against such ordinary resolution.

1. SOURCE OF FUNDS

Repurchases must be funded out of funds legally available for the purpose in accordance with the Bye-laws of the Company and the Companies Act 1981 of Bermuda (the “Companies Act”). A listed company may not repurchase its own securities on Stock Exchange for a consideration other than cash or for settlement otherwise than in accordance with the trading rules of the Stock Exchange.

2. SHARE CAPITAL

As at the Latest Practicable Date, the issued share capital of the Company comprised 770,000,000 Shares of HK\$0.01 each.

If Resolution no. 5 is passed at the AGM, and assuming that no Shares are issued or repurchased by the Company prior to the date of the AGM, up to 77,000,000 Shares, representing 10% of the issued share capital of the Company may be repurchased by the Company.

3. REASONS FOR REPURCHASE

The Board believes that it is in the interests of the Company and its Shareholders for the Board to have a general authority from the Shareholders to enable the Company to repurchase Shares in the market at any appropriate time. Such repurchase may, depending on market conditions and funding arrangements at that time, lead to an enhancement of the net asset value per Share and/or its earnings per Share and will only be made when the Directors believe that such repurchases will benefit the Company and its Shareholders.

4. GENERAL

There may be a material adverse impact on the working capital or gearing position of the Company (as compared with the position disclosed in the audited financial statements contained in the 2025 annual report of the Company) in the event that the Share Repurchase Mandate is exercised in full. However, the Directors do not propose to exercise the Share Repurchase Mandate to such an extent that there would be a material adverse effect on the working capital requirements or the gearing levels of the Company and its subsidiaries which in the opinion of the Directors are appropriate from time to time.

5. UNDERTAKING

The Directors have undertaken to the Stock Exchange that they will exercise the Share Repurchase Mandate in accordance with the Listing Rules and the applicable laws of Bermuda.

6. EFFECT OF THE TAKEOVERS CODE

If as a result of a repurchase of Shares, a shareholder's proportionate interest in the voting rights of the Company increases, such increase will be treated as acquisition for the purposes of the Takeovers Code. Accordingly, a Shareholder, or a group of Shareholders acting in concert (as defined in the Takeovers Code), depending on the level of increase in the Shareholder's interests, could obtain or consolidate control of the Company and may become obliged to make a mandatory offer in accordance with Rule 26 of the Takeovers Code.

As at the Latest Practicable Date and to the best knowledge of the Directors, the following persons are the substantial Shareholders of the Company as recorded in the register required to be kept by the Company under Section 336 of the SFO:

Name of Substantial Shareholders	Number of Shares held	Approximately % shareholding	
		As at the Latest Practicable Date	If Repurchase Mandate is exercised in full
Mr. Lau Chuk Kin (<i>Note 1</i>)	361,816,623	46.99%	52.21%
ER2 Holdings Limited (<i>Note 1</i>)	258,135,326	33.52%	37.25%
City Apex Ltd. (<i>Note 1</i>)	258,135,326	33.52%	37.25%
Mr. Webb David Michael (passed away on 13 January 2026) and Mrs. Webb Karen Anne (<i>Note 2</i>)	77,648,976	10.08%	11.20%
Mr. Chang Mun Kee (<i>Note 3</i>)	56,140,613	7.29%	8.10%
JcbNext Berhad (<i>Note 3</i>)	46,073,030	5.98%	6.65%
Preferable Situation Assets Limited (<i>Note 2</i>)	45,407,408	5.90%	6.55%

Note:

- As at the Latest Practicable Date, Mr. Lau directly held 103,681,297 shares and was deemed to be interested in 258,135,326 shares pursuant to Part XV of the SFO. 258,135,326 shares were beneficially owned by City Apex Ltd.. ER2 Holdings Limited was the ultimate holding company of City Apex Ltd.. Mr. Lau Chuk Kin owned 69.76% of the issued share capital of ER2 Holdings Limited.
- According to the record kept by the Company as at the Latest Practicable Date, Mr. Webb and Mrs. Webb were deemed to be interested in 77,648,976 shares pursuant to Part XV of the SFO. Of 77,648,976 shares, 45,407,408 shares and 32,241,568 shares were beneficially held by Preferable Situation Assets Limited and Member One Limited. Both Preferable Situation Assets Limited and Member One Limited was 100% directly owned by Mr. Webb and Mrs. Webb.
- According to the record kept by the Company as at the Latest Practicable Date, Mr. Chang Mun Kee is interested in 59.34% of the shares in JcbNext Berhad. Therefore, Mr. Chang is deemed to be interested in the said shares held by Jcbnext Berhad.

In the event that the Directors exercise in full the power to repurchase Shares in accordance with the terms of the ordinary resolution to be proposed at the AGM, the shareholding of the substantial shareholders in the Company would be increased to approximately the percentages as set out opposite their respective names in the table above. Such increase would give rise to an obligation to make a mandatory offer under the Takeovers Code.

In any event, the Directors do not intend to exercise the Repurchase Mandate to an extent which will trigger off the mandatory offer requirement pursuant to the rules of the Takeovers Code or which will reduce the aggregate amount of share capital of the Company in public hands to below 25%.

7. SHARE REPURCHASE MADE BY THE COMPANY

No purchase of Shares has been made by the Company in the six months preceding the Latest Practicable Date, whether on the Stock Exchange or otherwise.

8. CONNECTED PERSONS

As at the Latest Practicable Date, none of the Directors or, to the best of their knowledge, having made all reasonable enquiries, their respective close associates, had any present intention to sell any of the Shares to the Company or its subsidiaries if the Share Repurchase Mandate is approved at the AGM and is exercised.

As at the Latest Practicable Date, no core connected person (as defined in the Listing Rules) of the Company has notified the Company that he has a present intention to sell any of the Shares to the Company, or has undertaken not to do so, if the Share Repurchase Mandate is approved at the AGM and is exercised.

9. SHARE PRICES

The highest and lowest prices at which the Shares have been traded on Stock Exchange during the previous twelve complete months and up to the Latest Practicable Date were as follows:

	Share Price	
	Highest <i>HK\$</i>	Lowest <i>HK\$</i>
2025		
March	1.48	1.27
April	1.55	1.25
May	1.40	1.30
June	1.40	1.36
July	1.45	1.35
August	1.50	1.32
September	1.40	1.29
October	1.33	1.24
November	1.34	1.28
December	1.44	1.29
2026		
January	1.40	1.32
February	1.37	1.32
March	1.36	1.29
April (up to and including the Latest Practicable Date)	1.37	1.25

The details of the retiring directors proposed to be re-elected at the AGM are set out as follows:

Mr. Wong Sai Yeung, Colin, aged 46, has been appointed as an executive Director in January 2026. Mr. Wong joined the Group on 1 August 2025 and is the Chief Operating Officer and Chief Financial Officer of the Group. Mr. Wong is a qualified Chartered Accountant and senior executive with over 24 years of experience in financial and business management, financial advisory, corporate finance, audit and accounting in Hong Kong and Canada. Prior to joining the Group, he served as the Finance Director of Citybus Limited, a leading franchised bus operator in Hong Kong. Mr. Wong also held senior executive positions at various corporations based in Hong Kong and Canada. He also worked at PricewaterhouseCoopers Hong Kong and Deloitte Canada in transaction and assurance services. Mr. Wong is a member of the Chartered Professional Accountants of Canada and a Fellow of the Hong Kong Institute of Certified Public Accountants. He obtained a Bachelor's degree in Commerce from the University of British Columbia in Canada. Mr. Wong does not hold and has not held any directorships in other listed companies in the last three years.

As at the Latest Practicable Date, Mr. Wong did not have any interests in the shares of the Company within the meaning of Part XV of the SFO nor did he have any relationship with any directors, senior management, substantial shareholders or controlling shareholders of the Company. Mr. Wong has entered into a service contract with the Company for a term of three years ending on 31 December 2028, and shall be automatically renewed for a further term of one year each commencing from the expiry date of the initial term or subsequent renewal term, and is subject to the relevant provisions of the bye-laws of the Company including retirement by rotation and re-election at the annual general meetings of the Company. Pursuant to the above service contract, Mr. Wong will not receive any remuneration from the Company in respect of his appointment as executive director. The director's fee was determined and approved by the Board with reference to his contribution in terms of time, effort and his expertise and will be reviewed on an annual basis.

Save as disclosed herein, there is no information to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the Listing Rules and there are no other matters that need to be brought to the shareholders' attentions.

Mr. Wan Siu Kau, aged 74, has been appointed as a non-executive Director in February 2026. Mr. Wan holds a Master Degree of Business Administration from The Chinese University of Hong Kong and a Bachelor Degree in Business Administration and Accounting from The University of Hong Kong. He started his executive search career in 1988 and was previously Managing Partner and Vice Chairman of Amrop Hever, a global executive search firm. Prior to this, he was the managing director of Norman Broadbent's Hong Kong and China offices and was among the first generation of recruiters to establish a search practice in China. Earlier, he worked for Bank of America and Banque Nationale de Paris on both the human resources and business side. Mr. Wan is a director of ER2 Holdings Limited ("ER2 Holdings"), a substantial shareholder of the Company. He is interested in 12% of the issued share capital of ER2 Holdings. Mr. Wan is an independent non-executive director of Wai Kee Holdings Limited (stock code: 610), a company listed on The Stock Exchange of Hong Kong Limited. Save as the aforesaid, Mr. Wan does not hold any other directorships in any listed public companies in the last three years. Mr. Wan is the father of Mr. Wan Hon Man, Victor, the strategic planning director of the Group.

As at the Latest Practicable Date and save as the aforesaid, Mr. Wan did not have any interests in the shares of the Company within the meaning of Part XV of the SFO nor did he have any relationship with any directors, senior management, substantial shareholders or controlling shareholders of the Company.

Mr. Wan has entered into a letter of appointment with the Company for a period from 27 February 2026 to 31 December 2026 subject to retirement by rotation and re-election pursuant to the bye-laws of the Company. Pursuant to the letter of appointment, a director's fee of HK\$150,000 per annum will be paid for his service, pro-rating with the service days. The director's fee was determined and approved by the Board with reference to his contribution in terms of time, effort and his expertise and will be reviewed on an annual basis.

Save as disclosed herein, there is no information to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the Listing Rules and there are no other matters that need to be brought to the shareholders' attentions.

Mr. Ho Tai Wai, David, aged 77, was appointed as an independent non-executive Director in December 2022. Mr. Ho obtained a Master of Business Administration Degree from The Chinese University of Hong Kong. He is a fellow member of the Association of Chartered Certified Accountants, The Hong Kong Institute of Certified Public Accountants and CPA Australia. Mr. Ho has over 40 years of experience in finance and accounting and held management positions in various companies prior to his retirement in 2007. Mr. Ho is an independent non-executive director of Left Field Printing Group Limited (stock code: 1540), a subsidiary of the Company, Build King Holdings Limited (stock code: 240) and Road King Infrastructure Limited (stock code: 1098). All these companies were listed on The Stock Exchange of Hong Kong Limited. Save as aforesaid, Mr. Ho does not hold and has not held any directorships in other listed companies in the last three years.

As at the Latest Practicable Date, Mr. Ho is interested in 200,000 shares of the Company within the meaning of Part XV of the SFO. Save as aforesaid, Mr. Ho does not have any interests in the shares of the Company within the meaning of Part XV of the SFO nor does he have any relationship with any directors, senior management, substantial shareholders or controlling shareholders of the Company. Mr. Ho has entered into a letter of appointment with the Company for a term of two years ending 31 December 2026 subject to retirement by rotation and re-election in accordance with the Bye-laws. A director's fee of HK\$240,000, which is in accordance to the letter of appointment was paid for his services for the Company for the year ended 31 December 2025 and a director's fee of HK\$240,000 was paid for his services in Left Field Printing Group Limited, a subsidiary of the Company, for the year ended 31 December 2025. The director's fee was determined and approved by the Board with reference to his contribution in terms of time, effort and his expertise and will be reviewed on an annual basis.

Save as disclosed herein, there is no information to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the Listing Rules and there are no other matters that need to be brought to the shareholders' attentions.

Ms. Ng Cheuk Hei, Shirley, aged 56, was appointed as an independent non-executive Director in October 2025. Ms. Ng holds a Doctorate Degree in Management from Shanghai University of Finance and Economics, a Master Degree in Chinese Law from Renmin University of China, a Master Degree in Management with major in Marketing Management from Macquarie University (Sydney, Australia) and a Bachelor Degree in Business (International Trade) from Monash University (Melbourne, Australia). She has over 25 years of experience in the fintech digital economy and IT industry, and has extensive knowledge in business and marketing management, product marketing, product development and consulting experience in digital payment solution, IT and telecommunication and system integration solution. Ms. Ng was previously the vice president (strategic solutions and marketing) of Global Payments Inc. from 2016 to 2018. From 2013 to 2016, Ms. Ng was the managing director (Asia Pacific) of GeoSwift Payment Technology Limited. Prior to the aforesaid, Ms. Ng held various senior management positions in a number of large multinational companies. Ms. Ng is an independent non-executive director of Build King Holdings Limited (stock code: 240), a company listed on The Stock Exchange of Hong Kong Limited. Save as aforesaid, Ms. Ng does not hold and has not held any directorships in other listed companies in the last three years.

As at the Latest Practicable Date, Ms. Ng did not have any interests in the shares of the Company within the meaning of Part XV of the SFO nor did he have any relationship with any directors, senior management, substantial shareholders or controlling shareholders of the Company. Ms. Ng has entered into a letter of appointment with the Company for a period from 15 October 2025 to 31 December 2026 subject to retirement by rotation and re-election in accordance with the Bye-laws. Pursuant to the letter of appointment, a director's fee of HK\$240,000 per annum will be paid for her service. A director's fee of HK\$50,968, which is in accordance to the appointment, was paid to Ms. Ng for her services for the year ended 31 December 2025. The director's fee was determined and approved by the Board and was determined with reference to her contribution in terms of time, effort and her expertise and will be reviewed on an annual basis.

Save as disclosed herein, there is no information to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the Listing Rules and there are no other matters that need to be brought to the shareholders' attentions.

NOTICE OF ANNUAL GENERAL MEETING



LION ROCK GROUP LIMITED

獅子山集團有限公司*

(Incorporated in Bermuda with limited liability)

(Stock code: 1127)

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the annual general meeting of the members of Lion Rock Group Limited (the “Company”) will be held at 25th Floor, NEO, 123 Hoi Bun Road, Kwun Tong, Kowloon, Hong Kong on Tuesday, 19 May 2026 at 3:00 p.m. for the following purposes:-

Ordinary Business

1. To receive and adopt the audited financial statements and the reports of the directors and auditors of the Company and its subsidiaries for the year ended 31 December 2025;
2. (A) (i) To re-elect Mr. Wong Sai Yeung, Colin as executive director;
(ii) To re-elect Mr. Wan Siu Kau as non-executive director;
(iii) To re-elect Mr. Ho Tai Wai, David as independent non-executive director; and
(iv) To re-elect Ms. Ng Cheuk Hei, Shirley as independent non-executive director;
- (B) To authorise the remuneration committee to fix remuneration of executive directors for the year ending 31 December 2026;
- (C)
 - (i) To approve the remuneration of Mr. Li Hoi, David, non-executive director, for the year ending 31 December 2026 at total remuneration, which includes fee, salaries and allowances and retirement benefit scheme contribution, of not exceeding HK\$150,000;
 - (ii) To approve the remuneration of Mr. Guo Junsheng, non-executive director, for the year ending 31 December 2026 at total remuneration, which includes fee, salaries and allowances and retirement benefit scheme contribution, of not exceeding HK\$150,000;
 - (iii) To approve the remuneration of Mr. Wan Siu Kau, non-executive director, for the year ending 31 December 2026 at total remuneration, which includes fee, salaries and allowances and retirement benefit scheme contribution, of not exceeding HK\$150,000;
 - (iv) To approve the remuneration of Prof. Lee Hau Leung, lead independent non-executive director, for the year ending 31 December 2026 at total remuneration, which includes fee, salaries and allowances and retirement benefit scheme contribution, of not exceeding HK\$270,000;

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- (v) To approve the remuneration of Mr. Ho Tai Wai, David, independent non-executive director, for the year ending 31 December 2026 at total remuneration, which includes fee, salaries and allowances and retirement benefit scheme contribution, of not exceeding HK\$492,000;
 - (vi) To approve the remuneration of Mr. Ng Siu On, independent non-executive director, for the year ending 31 December 2026 at total remuneration, which includes fee, salaries and allowances and retirement benefit scheme contribution, of not exceeding HK\$240,000; and
 - (vii) To approve the remuneration of Ms. Ng Cheuk Hei, Shirley, independent non-executive director, for the year ending 31 December 2026 at total remuneration, which includes fee, salaries and allowances and retirement benefit scheme contribution, of not exceeding HK\$240,000;
- (D) To authorise the Board of Directors to fix remuneration of each newly appointed non-executive director, if any, for the year ending 31 December 2026 at total remuneration of not exceeding HK\$240,000;
3. To re-appoint BDO Limited as the Company's auditors and authorise the directors of the Company (the "**Directors**") to fix their remuneration;

Special Business

4. As special business, to consider and, if thought fit, pass the following resolution, with or without amendments, as an ordinary resolution:-

“THAT:-

- (A) subject to paragraph (B) below, the general mandate to exercise by the Directors during the Relevant Period (as defined below) of all the powers of the Company pursuant to the Rules (the "**Listing Rules**") Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") to allot, issue and otherwise deal with Shares unissued or securities convertible into Shares or options, warrants or similar rights to subscribe for any Shares or such convertible securities or to make or grant offers, agreement and options which would or might require, whether during the continuance of this mandate or thereafter, securities to be issued, allotted or disposed of be and is hereby unconditionally approved;
- (B) the aggregate nominal amount of Shares allotted or agreed conditionally or unconditionally to be allotted (whether pursuant to options or otherwise) by the Directors pursuant to the approval in paragraph (A) above, otherwise than (i) on a Rights Issue (as defined below); or (ii) upon the exercise of any options granted under the share option scheme of the Company or similar arrangement for the time being adopted for the grant or issue of Shares or rights to acquire Shares; or (iii) as any scrip dividend or similar arrangements providing for the allotment and issue of Shares in lieu of the whole or part of a dividend on Shares in accordance with the bye-laws of the Company in force from time to time; or (iv) upon the exercise of rights of subscription or conversion under the terms of any warrants of the Company or any securities which are convertible into Shares and the issue of such warrants or other securities has previously been approved by shareholders of the Company, shall not exceed:

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- (i) in the case of an allotment and issue of Shares for cash consideration, 5% of the aggregate nominal amount of the Shares in issue at the date of passing this resolution; and
 - (ii) in the case of an allotment and issue of Shares other than for cash consideration, 20% of the aggregate nominal amount of the Shares in issue at the date of passing this resolution (less the aggregate nominal amount of such Shares (if any) allotted and issued or to be allotted or issued pursuant to the general mandate granted pursuant to sub-paragraph (i) of this resolution), provided that, in any event, no Shares or other securities of the Company shall be issued by the Directors pursuant to the approval granted under this resolution (1) if the total number of Shares allotted and issued or to be allotted and issued upon the exercise of such other securities (for cash or otherwise) exceeds 20% of the aggregate amount of the Shares in issue at the date of passing this resolution or (2) if, in the case of allotment and issue of Shares for cash consideration, the subscription price of the Share (and if relevant, the issue price of the securities to which such Share relates) represents a discount of 5% or more to the Benchmarked Price (as hereinafter defined) of the Shares; and
- (C) for the purpose of this resolution:

“Benchmarked Price” shall be a price which is the higher of:

- (i) the closing price of the Shares as stated in the daily quotations sheet of the Stock Exchange on the date of signing of the agreement to which the transaction relates; and
- (ii) the average closing price of the Shares as stated in the daily quotations sheet of the Stock Exchange in the five trading days immediately prior to the earlier of:
 - (A) the date of signing of the agreement to which the allotment and issue of the Shares relate; or
 - (B) the date on which the relevant allotment and issue of the Shares are announced; or
 - (C) the date on which the price of the relevant Shares to be allotted and issued is fixed.

“Relevant Period” means the period from the date of the passing of this resolution until whichever is the earliest of:

- (i) the conclusion of the next annual general meeting of the Company;
- (ii) the expiration of the period within which the next annual general meeting of the Company is required by the bye-laws of the Company, the Companies Act 1981 of Bermuda or any other applicable law of Bermuda to be held; and
- (iii) the passing of an ordinary resolution by the shareholders of the Company in general meeting revoking or varying the authority given to the Directors by this resolution.

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“Rights Issue” means an offer of Shares, or offer or issue of warrants, options or other securities giving rights to subscribe for Shares open for a period fixed by the Directors to holders of Shares on the register on a fixed record date in proportion to their then holdings of Shares (subject to such exclusion or other arrangements as the Directors may deem necessary or expedient in relation to fractional entitlements, or having regard to any restrictions or obligations under the laws of, or the requirements of, or the expense or delay which may be involved in determining the existence or extent of any restrictions or obligations under the laws of, or the requirements of, any jurisdiction outside Hong Kong or any recognised regulatory body or any stock exchange outside Hong Kong).

5. As special business, to consider and, if thought fit, pass the following resolution, with or without amendments, as an ordinary resolution:-

“THAT:-

- (A) subject to paragraph (B) below, the general mandate to exercise by the Directors during the Relevant Period (as defined below) of all powers of the Company to purchase Shares on the Stock Exchange or any other stock exchange on which the Shares may be listed and recognised by the Securities and Futures Commission of Hong Kong (the “SFC”) and the Stock Exchange for such purpose, and otherwise in accordance with the rules and regulations of the SFC, the Stock Exchange, the Companies Act 1981 of Bermuda and all other applicable laws in this regard, be and is hereby unconditionally approved;
- (B) the aggregate nominal amount of Shares which may be purchased by the Company pursuant to the approval in paragraph (A) during the Relevant Period shall not exceed 10 per cent. of the aggregate nominal amount of the Shares in issue as at the date of the passing of this resolution; and
- (C) for the purposes of this resolution, “Relevant Period” means the period from the date of the passing of this resolution until whichever is the earliest of:
- (i) the conclusion of the next annual general meeting of the Company;
 - (ii) the expiration of the period within which the next annual general meeting of the Company is required by the bye-laws of the Company, the Companies Act 1981 of Bermuda or any other applicable law of Bermuda to be held; and
 - (iii) the passing of an ordinary resolution by the shareholders of the Company in general meeting revoking or varying the authority given to the Directors by this resolution.”

6. To transact any other business of the Company.

By Order of the Board
Lau Chuk Kin
Chairman

Hong Kong, 24 April 2026

Principal Office:

Level 11 East Wing
NEO, 123 Hoi Bun Road
Kwun Tong
Kowloon
Hong Kong

Registered Office:

Clarendon House
2 Church Street
Hamilton HM 11
Bermuda

NOTICE OF ANNUAL GENERAL MEETING

Notes:

1. The register of members of the Company will be closed from Thursday, 14 May 2026 to Tuesday, 19 May 2026, during which period no transfer of Shares can be registered. **In order to qualify for attending and voting at the annual general meeting**, all transfer forms accompanied by the relevant share certificates must be lodged for registration with the Company's branch share register and transfer office in Hong Kong, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong not later than 4:30p.m. on Wednesday, 13 May 2026.
2. Any member of the Company entitled to attend and vote at the above meeting is entitled to appoint a proxy to attend and vote in his instead and any member who is the holder of 2 or more shares in the Company is entitled to appoint more than one proxy to attend and vote in his stead. A proxy need not be a member of the Company.
3. To be valid, a form of proxy and the power of attorney or other authority, if any, under which it is signed, or a certified copy of such power or authority must be deposited at the Company's branch share registrar, Computershare Hong Kong Investor Services Limited at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong not later than 3:00p.m. on Sunday, 17 May 2026. Completion and return of the proxy form will not preclude you from attending the meeting should you so wish.
4. If tropical cyclone warning signal no. 8 or above, "extreme conditions" caused by super typhoons or a black rainstorm warning is in effect at any time after 10:00 a.m. on Tuesday, 19 May 2026, the meeting will be postponed and further announcement for details of alternative meeting arrangements will be made. The meeting will be held as scheduled even when tropical cyclone warning signal no. 3 or below is hoisted, or an amber or red rainstorm warning signal is in force. You should make your own decision as to whether you would attend the meeting under bad weather conditions and if you should choose to do so, you are advised to exercise care and caution.
5. As at the date of this Notice, the Board comprises Lau Chuk Kin and Wong Sai Yeung, Colin as executive directors, Li Hoi, David, Guo Junsheng, Wan Siu Kau as non-executive directors, Lee Hau Leung, Ho Tai Wai, David, Ng Siu On and Ng Cheuk Hei, Shirley as independent non-executive directors.

** For identification only*